Region Profile: 137 Schools • 4,121 Teachers • 12% Minority • 58,484 Students • 69% EDS • 12% SWD • 41% Minority

EDUCATOR WORKFORCE OVERVIEW

These data provide information relative to teacher certification status and effectiveness by school, subject area, and by student demographics.

	TEACH	ER CERTIFICATION B	Y SCHOOL LETTER G	RADE						
School Letter Grade	Geographic Area	Teacher Certification Status								
School Letter Orace	Ocograpine Area	Out-of	-Field*	Unce	rtified					
All Schools	State	6,297	14%	2,509	6%					
All Schools	REGION	817	21%	235	6%					
Α	State	1,575	15%	411	4%					
A	REGION	209	24%	54	6%					
В	State	1,931	16%	524	4%					
В	REGION	300	20%	52	3%					
С	State	1,528	16%	738	8%					
C	REGION	191	22%	78	9%					
D	State	778	14%	606	11%					
Ь	REGION	57	17%	33	10%					
г	State	279	20%	190	13%					
F	REGION	40	24%	14	8%					
No Lottor Crado	State	206	28%	40	5%					
No Letter Grade	REGION	20	34%	4	7%					

^{*}An out-of-field teacher holds a valid teaching certificate, but is not certified for their teaching assignment in at least one class.

	CLASSES TAUGHT BY OUT-OF-FIELD OR UNCERTIFIED TEACHERS BY SUBJECT												
Classes	Geographic Area	ographic Area Total Number Classes Taught by of Classes Out-of-Field Teacher				aught by d Teachers							
All Classes	State	234,631	23,537	10%	14,573	6%							
	REGION	20,769	3,009	14%	1,351	7%							
Elementary	State	79,341	2,937	4%	3,815	5%							
	REGION	5,978	204	3%	273	5%							
English	State	19,229	1,459	8%	1,200	6%							
	REGION	1,722	215	12%	130	8%							
Math	State	18,948	2,186	12%	1,535	8%							
	REGION	1,581	252	16%	115	7%							
Science	State	14,910	1,920	13%	1,153	8%							
	REGION	1,328	343	26%	110	8%							
Social Studies	State	15,735	1,557	10%	1,139	7%							
	REGION	1,382	250	18%	121	9%							
Special Education	State	24,293	3,231	13%	1,650	7%							
	REGION	2.269	552	24%	162	7%							

^{*}Out of field teachers were identified based on the certification area(s) for the courses being taught according to the Curriculum Database (CUR) cross-referenced with all certification area(s) held by the teacher according to TCMS.

	EQUITABLE ACCESS TO EXCELLENT EDUCATORS												
	Students												
Educators	Economically Disadvantaged*		Non-Ecor Disadvan	_	Mino	rity*	Non-Minority**						
OUT-OF-FIELD* OR UNCERTIFIED													
State	142,996	44%	33,625	36%	125,489	47%	46,490	37%					
REGION	13,791	45%	3,582	56%	8,658	47%	5,486	54%					
INEXPERIENCED													
State	70,294	21%	16,426	18%	63,637	24%	22,760	18%					
REGION	6,192	20%	1,427	22%	4,296	23%	2,394	24%					
INEFFECTIVE													
State	114,651	32%	37,199	38%	95,372	32%	50,737	40%					
REGION	11,411	36%	1,918	30%	6,678	35%	3,182	31%					

^{*}Includes only students attending Title I schools. **Includes only students NOT attending Title I schools.

RECRUITING AND HIRING

These data will assist in making decisions related to recruiting and hiring teachers, including strengthening partnerships with teacher preparation providers.

	NEWLY HIRED TEACHERS*												
	Geographic Area		Teachers Hired in Teachers 2014-2015		Teachers Hired in 2015-2016		Hired in -2017	Teachers Hired in Greatest Needs Schools					
ALL NEWLY HIRED	State	5,891	100%	5,934	100%	4,714	100%	10,552	64%				
TEACHERS	REGION	488	100%	448	100%	374	100%	705	54%				
Newly Hired Teachers on a Practitioner's License	State	1,170	20%	941	16%	661	14%	1,921	12%				
	REGION	127	26%	97	22%	51	14%	173	13%				
Hired from Undergraduate	State	533	9%	604	10%	597	13%	866	5%				
Programs**	REGION	30	6 %	39	9%	43	11%	57	4%				
Hired from Post-	State	112	2%	94	2%	127	3%	203	1%				
Baccalaureate Programs**	REGION	11	2%	4	1%	15	4%	10	1%				

^{*}Includes teachers who were hired in 2015-2016, 2016-2017, and 2017-2018. A teacher who was hired in 2014-2015, left the district, and was rehired in 2016-2017 is counted twice. **Only includes teachers who were hired after completing a teacher preparation program.

CERTIFICA	CERTIFICATION AREAS OF TEACHERS HIRED FROM TOP 5 SENDING TEACHER PREPARATION PROGRAMS*											
Geographic Area	Highest Sending Preparation Programs	Underg	Undergraduate		ost aureate	Most Frequent Certification Areas						
State 1	iTeach Louisiana	0	0%	728	100%	Grades 1-5 (Elementary), Health & Physcial Education, English						
State 2	University of Louisiana at Lafayette	373	80%	96	20%	Grades 1-5 (Elementary), Grades PK-3, English						
State 3	Southeastern Louisiana University	402	90%	47	10%	Grades 1-5 (Elementary), Grades PK-3, English						
State 4	The New Teacher Project	0	0%	403	100%	Grades 1-5 (Elementary), English, Grades PK-3						
State 5	Louisiana State University - Baton Rouge	328	85%	60	15%	Grades 1-5 (Elementary), English, Grades PK-3						
REGION 1	Louisiana College	20	13%	129	87%	Grades 1-5 (Elementary), Health & Physcial Education, English						
REGION 2	Northwestern State University	26	34%	51	66%	Grades 1-5 (Elementary), Grades PK-3, English						
REGION 3	Louisiana State University - Alexandria	50	85%	9	15%	Grades 1-5 (Elementary), English, Social Studies						
REGION 4	iTeach Louisiana	0	0%	53	100%	Grades 1-5 (Elementary), Grades 4-8 (Mathematics), Health & Physcial Education						
REGION 5	University of Louisiana at Lafayette	23	88%	3	12%	Grades 1-5 (Elementary), Grades PK-3						

^{*}Includes teachers who graduated from a teacher preparation program in 2015-2016, 2016-2017, and 2017-2018, and were hired in 2014-2015, 2015-2016, or 2016-2017.

EVALUATING RESULTS

These data, which include the value-added model results of teachers employed in 2017-2018, will assist in making decisions related to teacher placement and support.

2	016-2017 V	AM TEACHER RESUL	TS BY SUBJEC	CT AREA AND SCHOO	L DEMOGRAPHICS						
Geographic A	rea	Number of	2016-2017 Value-Added Model Results								
Ocographic A	r Cu	Teachers with VAM	Ineffective	Effective: Emerging	Effective: Proficient	Highly Effective					
All Teachers	State	9,711	9%	41%	30%	20%					
All reachers	REGION	884	7%	40%	32%	21%					
Content Leaders and	State	266	3%	30%	31%	35%					
Mentor Teachers	REGION	27	0%	41%	22%	37%					
CERTIFICATION STATE	JS										
Cambifical	State	8,335	9%	41%	30%	20%					
Certified	REGION	822	7%	41%	31%	22%					
Uncertified	State	454	12%	44%	27%	18%					
	REGION	42	5%	45%	36%	14%					
SUBJECT AREAS											
A lava la va	State	712	10%	39%	33%	19%					
Algebra	REGION	76	7%	47%	32%	14%					
En alliale	State	4,262	10%	41%	28%	20%					
English	REGION	397	6%	39%	31%	23%					
Caramatan	State	461	10%	38%	33%	19%					
Geometry	REGION	46	13%	37%	33%	17%					
Markla	State	3,562	9%	40%	30%	21%					
Math	REGION	316	6%	40%	29%	24%					
Calana	State	3,140	11%	39%	29%	21%					
Science	REGION	275	9%	43%	28%	20%					

TEACHERS WITH CONSISTENTLY HIGHLY EFFECTIVE OR INEFFECTIVE VAM RESULTS											
VAM Results (2014-2015, 2015-2016, and 2016-2017) Highly Effective Ineffective											
State	373	6%	49	1%							
REGION	25	5%	3	1%							

COMPENSATION

These data from 2017-2018 will assist in making decisions related to teacher and school leader compensation.

	AVERAGE TEACHER COMPENSATION											
Geographic Area	All Teachers	New Teachers	Teachers in Greatest Needs Schools	Teachers with Top 2 VAM Results	Teachers with Bottom 2 VAM Results	Teachers in High-Need Subject Areas						
State	\$48,646	\$43,473	\$48,061	\$48,420	\$48,247	\$48,756						
REGION	\$44,664	\$39,759	\$43,803	\$44,078	\$43,658	\$45,539						

	AVERA	GE PERFORMAN	AVERAGE DEMAND PAY				
Geographic Area	All Schools	Teachers Teachers with in Greatest Top 2 VAM Needs Schools Results		Teachers with Bottom 2 VAM Results	All Schools	Teachers in Greatest Needs Schools	Teachers in High-Need Subject Areas
State	\$294	\$286	\$264	\$274	\$544	\$609	\$603
REGION	\$181	\$157	\$180	\$170	\$204	\$202	\$203

	AVERAGE SCHOOL LEADER COMPENSATION											
Position			School Leaders in Greatest Needs Schools	School Leaders of Top Performing/Top Growth Schools	School Leaders of Low Performing/Low Growth Schools							
Dringing	State	\$81,558	\$81,844	\$80,954	\$82,880	\$81,716						
Principal	REGION	\$72,720	\$64,175	\$72,079	\$74,129	\$75,084						
Assistant Dringing	State	\$66,793	\$63,661	\$65,932	\$68,550	\$66,095						
Assistant Principal	REGION	\$56,340	\$54,749	\$54,938	\$56,965	\$57,160						

RETAINING, PROMOTING, AND GRANTING TENURE

These data will assist in making decisions related to retaining and promoting teachers and granting tenure.

NUMBER OF D	EPARTI	NG TE	ACHERS	S (2014	-2017)	VAM RESULTS OF DEPARTING TEACHERS (2014-2017)				
Geographic Area	2014-	2015	2015-	-2016	2016-	-2017	Geographic Area	Percentage of Departing Teachers with High Effective or Effective: Proficient VAM Result		
State	5,703	11%	5,440	11%	6,851	13%	State	1,256	46%	
REGION	535	12%	508	12%	536	12%	REGION	111	40%	

NUMBER OF YEARS OF PUBLIC SCHOOL EXPERIENCE OF DEPARTING TEACHERS (2014-2017)												
Geographic Area	1 year	1 year or less 2-5 years			6-10	6-10 years 11-15 years			16-20	years	21+ y	ears
State	2,742	15%	5,064	28%	3,039	17%	2,038	11%	1,833	10%	3,309	18%
REGION	236	15%	424	27%	256	16%	178	11%	195	12%	295	19%

	TEACHERS	PROMOTE	D TO SCHOOL AND DISTRICT LE	EADERSHIP POSITIONS
Position	Geographic Area	Number Promoted	Number Promoted with VAM Results	Percentage of Promoted Teachers with Highly Effective or Effective Proficient VAM Results
School Leadership Role	State	504	219	95%
	REGION	54	28	96%
District Leadership Role	State	134	49	94%
	REGION	5	3	100%

NUMBER OF DEPARTING SCHOOL LEADERS (2015-2017))17)		FORMANCE OF DEPARTED IN 2016-2017
Position	Geographic Area	2014	-2015	2015	2015-2016 2016-2017		-2017	School Leaders of Top Performing/Top Growth Schools	School Leaders of Low Performing/Low Growth Schools
Dringingle	State	278	19%	265	18%	284	19%	128	96
Principals	REGION	33	20%	22	15%	29	19%	14	9
Assistant	State	357	24%	330	22%	402	25%	169	117
Principals	REGION	31	20%	31	19%	44	28%	23	11

	RETENTION RATES OF TEACHERS FROM TOP 5 PREPARATION PROGRAMS HIRED IN 2014-2015							
Geographic Area	Highest Sending Preparation Programs	Total Hired in 2014-2015	Working in 2015-2016		Working in 2016-2017		Working in 2017-2018	
State 1	University of Louisiana at Lafayette	209	187	89%	178	85%	166	79%
State 2	iTeach Louisiana	76	73	96%	65	86%	59	78%
State 3	Southeastern Louisiana University	163	151	93%	140	86%	129	79%
State 4	The New Teacher Project	221	131	59%	72	33%	51	23%
State 5	Louisiana State University - Baton Rouge	142	124	87%	116	82%	105	74%
REGION 1	Louisiana College	56	49	88%	42	75%	40	71%
REGION 2	Northwestern State University	26	24	92%	22	85%	20	77%
REGION 3	Louisiana State University - Alexandria	29	27	93%	27	93%	27	93%
REGION 4	University of Louisiana at Lafayette	11	11	100%	11	100%	10	91%
REGION 5	iTeach Louisiana	6	6	100%	6	100%	6	100%

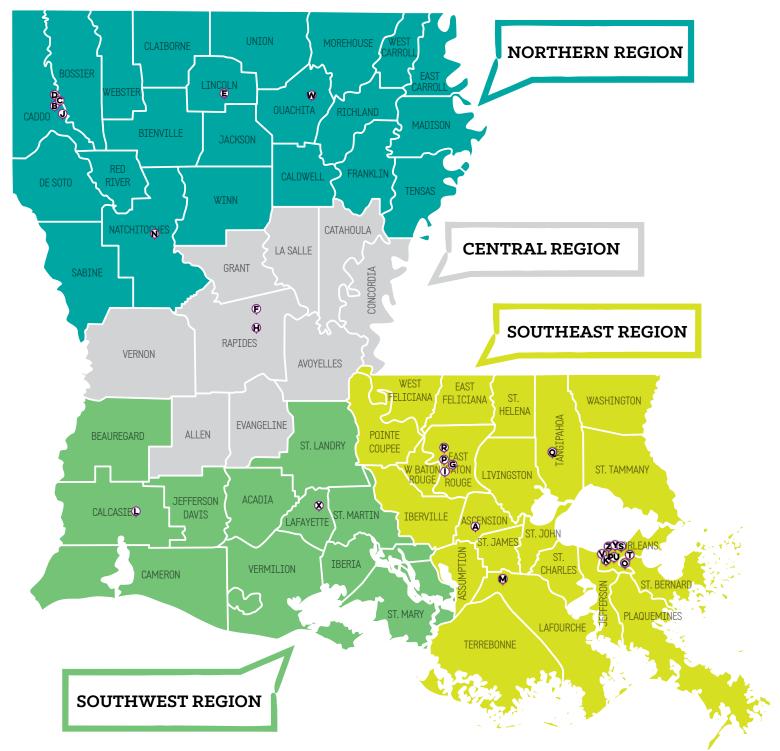
^{*}Includes teachers who were hired for the first time after program completion in 2014-2015 and worked consecutively without a break in employment.

TEACHE	RS WITH TENU	JRE	TEACHERS WITHOUT TENURE				
Geographic Area	Total Teachers with Tenure		Total Teachers without Tenure		Teachers on Track to E	Earn Tenure Next Year	
State	18,346	40%	27,611	60%	944	3%	
REGION	1,707	42%	2,363	58%	104	4%	

RECRUITING AND HIRING

Louisiana Parishes and Teacher Preparation Providers by Geographic Region.

	TEACHER PREPARATION PROVIDERS IN LOUISIANA						
Α	Teach Ascension	J	Louisiana State University - Shreveport	S	Southern University at New Orleans		
В	Caddo Teaching Academy	K	Loyola University New Orleans	Т	St. Bernard Parish		
C	Centenary College	L	McNeese State University	U	The New Teacher Project		
D	Grambling State University	М	Nicholls State University	V	Tulane University		
Ε	Louisiana Tech University	Ν	Northwestern State University	W	University of Louisiana Monroe		
F	Louisiana College	0	Holy Cross College	X	University of Louisiana at Lafayette		
G	Louisiana Resource Center for Educators	Р	Relay Graduate School of Education	Υ	University of New Orleans		
Н	Louisiana State University - Alexandria	Q	Southeastern Louisiana University	Z	Xavier University of Louisiana		
1	Louisiana State University A&M College	R	Southern University and A&M College	*	iTeach (Online only)		



EDUCATOR WORKFORCE REPORT METHODOLOGY

The Educator Workforce Report provides school system leaders with a field of data to help inform decisions regarding the educators and education leaders in their school systems.

All charter schools were excluded from data in tables with reference to certification status. All other tables include data for all schools in the state where information was applicable.

WHO IS INCLUDED IN THIS REPORT?

This report includes data on teachers and leaders who are employed in the 2017-2018 school year.

- Includes all Louisiana public schools who had teachers reported in PEP and who had a school report card produced in 2017. "Teachers" include any employee with object code 112 in the Profile of Educational Personnel (PEP).
- School Leaders include: Principals with object code 111, function codes 2410 and 2430, and Assistant Principals with object code 111, function code 2420.

WHAT DATA ARE USED IN THIS REPORT?

Data for the Educator Workforce Report is pulled from the following sources:

- Profile of Educational Personnel (PEP)
- Teacher Certificate Management System (TCMS)
- Curriculum Database (CUR)
- Compass Information System (CIS)
- October 2017 Enrollment (Multistats) file

- 2017 Course list
- 2017 Comprehensive Schools List
- Student Information System (SIS)
- Special Education Reporting (SER) System

DEFINITIONS

Count of Teachers	This data represents the headcount of teachers, object code 112, as reported in PEP. Each teacher is count one, regardless if he/she works at more than one site. Teachers reported as post-secondary, contractual or third party were excluded from this report.
Out-of-field Teachers	Teachers who hold one of the following valid certificates: Professional Level 1, 2, 3; Type C, B, or A; Out-of-State; Foreign Language Elementary Special Certificate; Practitioner 1, 2, or 3 license; World Language Certificate; Extended Endorsement License; or a standard certificate for teachers in nonpublic schools, but who do not hold the certification area for their teaching assignment in at least one class (e.g., a teacher certified in Elementary who is teaching secondary Science).
Uncertified teachers	Teachers who do not hold a certificate as described above, including those who hold a Temporary Authority to Teach (TA, T1, T2, or T3), a Temporary Employment Permit (TEP, TEP2, TEP3), or teachers who do not hold any certificate.
Inexperienced	Any teacher in his/her first year of teaching in the classroom.
Ineffective	A teacher with Ineffective or Effective: Emerging VAM results.
Greatest Needs Schools	 Schools with the greatest need – includes schools who have a plan needed/required and/or a high at-risk population: Comprehensive Intervention (Required or Needed) – indicated on the 2017 comprehensive schools list Urgent Intervention (Required or Needed) – indicated on an internal list provided to school and school system leaders High at-risk schools – Schools with at least 75% economically disadvantaged students population, as reported in the October 2017 multistats file
Economically Disadvantaged Students	Students eligible for Supplemental Nutrition Assistance Program, Temporary Assistance for Needy Families, Medicaid, awaiting foster care, migrant, and incarcerated children. Includes only students attending Title I schools.
Non-Economically Disadvantaged Students	Students NOT eligible for Supplemental Nutrition Assistance Program, Temporary Assistance for Needy Families, Medicaid, awaiting foster care, migrant, and incarcerated children. Includes only students NOT attending Title I schools.
Students Minority	Student who is a member of a minority race or ethnicity (American Indian or Alaskan, Asian, Black or African American, Hispanic/Latino). Includes only students attending Title I schools.
Students Non-Minority	Student who is NOT a member of a minority race or ethnicity. Includes only students NOT attending Title I schools.
High-Need Certification/ Subject Areas	Includes secondary science, secondary math, and special education.
Top performing/top growth schools	 Schools with SPS in the top quartile in terms of performance, regardless of growth Schools with SPS in the top quartile in terms of growth, regardless of performance
Low performing/low growth schools	 Schools with SPS in the bottom quartile in terms of both performance and growth Schools with SPS in the bottom quartile in terms of performance and NOT in the top quartile in terms of growth.

CLASSES TAUGHT BY OUT OF FIELD OR UNCERTIFIED TEACHERS

All	Includes all courses listed in the CUR
Elementary	Course codes 120300, 120310, 120315, 121000, 121019, 030367, 030368, 030369, 030370, 030500, 030667, 030767, 120300, 121100, 121400, 122500, 122519, 123000, 123105, 123111, 150800, 160300, 190178, 220000, 700000
Math	Course code category MATH, ALGE, or GEOM, except for the elementary course 160300
English	Course code category ENGL, except for elementary courses 120300, 120310, 120315
Science	Course category code SCIE, CHEM, BIOL, PHYS, except for the elementary course 150800
Social Studies	Course category code SOCS, except for the elementary course 220000
Special Education	If any course included in the descriptions above contain the course type code SE (special education), those classes were removed from the denominator for the core subject areas, but they are included in the All Classes category. SPED classes taught by appropriately certified teachers are identified as those with SE course type code (excluding gifted and talented courses) as reported in CUR. Teachers are considered appropriately certified if they hold at least one special education certification.

SPECIAL EDUCATION CERTIFICATION AREAS

Mild/Moderate	402, 403, 413, 416, 418, 425, 434, 435, 436, 437, 439, 445, 463, 464, 465, 650, 660, 911, 912, 913, 923
Significant Disabilities	171, 173, 412, 414, 417, 419, 438, 440, 441, 446, 447, 450, 462, 882
Deaf/Hearing Impairment	420, 424, 428, 429, 430, 431, 432, 468, 472, 609, 610, 615, 617, 619, 620, 625, 630, 631, 632, 638, 640, 855
Blind/Visual Impairment	400, 404, 405, 406, 407, 408, 410, 476, 480, 856

TEACHERS HIRED

Newly Hired Teachers	All teachers who were hired in 2015-2016, 2016-2017, or 2017-2018 and who are new to the region and state at the time of hire.
Teachers hired on a practitioner's license	Teachers who were hired in the region and state in 2015-2016, 2016-2017, or 2017-2018 and who held a practitioners license (PL1, PL2, or PL3) at the time of hire.
Teacher hired from a preparation program	Teachers who graduated from a teacher preparation program in 2014-2015, 2015-2016, or 2016-2017 and were hired after program completion in the region and state in 2015-2016, 2016-2017, or 2017-2018.
Undergraduate	Teachers who were hired in the region and state who completed a teacher preparation program at the undergraduate level.
Post-Baccalaureate	Teachers who were hired in the region and state who completed a teacher preparation program at a post-baccalaureate level.
Highest sending teacher preparation programs	The five providers that send the highest number of program completers. In cases where there are ties, the preparation program is displayed in alphabetical order.
Most frequent certification areas	The certification areas in which the highest number of candidates were prepared. In cases where there are ties, the certification area is displayed in alphabetical order.

MENTOR TEACHERS AND CONTENT LEADERS

This data includes individuals who are currently serving as or attending the statewide training for mentor teachers and content leaders. These individuals were selected by the LEAs.

REGION	DISTRICT CODE	DISTRICT NAME
Central	002, 005, 013, 015, 020, 022, 030, 040, 058	Allen, Avoyelles, Catahoula, Concordia, Evangeline, Grant, LaSalle, Rapides, Vernon
Northern	007, 008, 009, 011, 065, 014, 016, 018, 021, 025, 031, 033, 034, 035, 037, 041, 042, 043, 054, 056, 060, 062, 064	Caddo, Bossier, Webster, Claiborne, DeSoto, Red River, Bienville, Sabine, Natchitoches, Winn, Lincoln, Union, Morehouse, West Carroll, East Carroll, Jackson, Ouachita, Richland, Madison, Caldwell, Franklin, Tensas,
Southeast	003, 004, 069, 068, 066, 017, 019, 024, 026, 029, 032, 036, 038, 039, 044, 045, 046, 047, 048, 052, 053, 055, 059, 061, 063, 067	Ascension, Assumption, Central, City of Baker, City of Bogalusa, East Baton Rouge, East Feliciana, Iberville, Jefferson, Lafourche, Livingston, Orleans, Plaquemines, Pointe Coupee, St. Bernard, St. Charles, St. Helena, St. James, St. John, St. Tammany, Tangipahoa, Terrebonne, Washington, West Baton Rouge, West Feliciana, Zachary
Southwest	001, 006, 010, 012, 023, 027, 028, 049, 050, 051, 057	Acadia, Beauregard, Calcasieu, Cameron, Iberia, Jefferson Davis, Lafayette, St. Landry, St. Martin, St. Mary, Vermilion

EVALUATING RESULTS

Teachers and school leaders who received value-added model (VAM) results for more than one subject area are counted for each subject area for which they received VAM results.

COMPENSATION

AVERAGE TEACHER COMPENSATION

Compensation for teachers is reported as salary without extra compensation. Teachers on sabbatical are excluded. Performance and Demand pay was reported by the LEA in PEP for the first time in 2017-2018.

AVERAGE SCHOOL LEADER COMPENSATION

Schools were ranked in terms of their school performance score (SPS) in 2016-2017 and in terms of their growth in SPS from 2015-2016 to 2016-2017. Schools that did not have SPS scores in 2016-2017 were excluded.

*LEA level compensation data were excluded where data quality issues were identified.

RETAINING, PROMOTING, GRANTING TENURE

NUMBER OF DEPARTING TEACHERS AND SCHOOL LEADERS

 Teachers and School Leaders departing from the region or state include teachers who were employed in an school system in the region or state as reported in PEP in one year, but were no longer employed in an school system in the region or state as reported in PEP 1 of the following year.

AVERAGE NUMBER OF YEARS OF EXPERIENCE OF DEPARTING TEACHERS

 Years of experience is calculated based upon the number of years the teacher appeared in PEP. PEP data began in 1993.

TEACHERS ON TRACK TO EARN TENURE

- Teachers on track to earn tenure are defined in this report as teachers who met the below criteria for the last five years for which theywere employed:
 - Worked consecutively in the school system in a position that required a teaching certificate and was not federally funded
 - >> Did not work at a charter school
 - » Received at least 5 Highly Effective Compass ratings from 2012-2013 to 2016-2017

Compass results were pulled in October of 2017. This count of teachers is an estimate based on data available in PEP as of October 2017. Each teacher's tenure status will need to be verified by the school system.

PROMOTED TO SCHOOL AND DISTRICT LEADERSHIP

- Promoted to School Leadership Position includes individuals who worked in entity in previous academic year as a teacher, object code 112 and are now working as principals (111; 2410), assistant principals (111; 2420), school principals type 2 charter (111; 2430), other school administrators (111; 2490) in the same entity.
- Promoted to District Leadership Position includes individuals who worked in entity in previous academic year as a teacher, object code 112 and are now working as superintendent (111; 2321), assistant superintendent (111; 2324), other district supervisor positions, excluding operational/ business positions (111; 211, 2121, 2131, 2123, 2141, 2190, 2200, 2211, 2212, 2213, 2214, 2215, 2216, 2219, 2220, 2251) in the same entity.

SCHOOL PERFORMANCE OF DEPARTING SCHOOL LEADERS

- School Leaders departing from the region include teachers who were employed in an school system in the region as reported in PEP in one year, but were no longer employed in an school system in the region as reported in PEP 1 of the following year.
- School Leaders departing from the state include teachers who were employed at a Louisiana public school as reported in PEP in one year, but were no longer employed at a Louisiana public school as reported in PEP 1 of the following year.

Schools were ranked in terms of their school performance score (SPS) in 2016-2017 and in terms of their growth in SPS from 2015-2016 to 2016-2017. Schools that did not have SPS scores in 2016-2017 were excluded.

RETENTION RATES OF HIGHEST SENDING TEACHER PREPARATION PROGRAMS

1 Year	Teachers who graduated in 2015-2016, were working in region or state in 2016-2017, and are working in 2017-2018, and did not leave the region or state at any point since hire.
2 Years	Teachers who graduated in 2014-2015, were working in region or state in 2015-2016, and are working in 2017-2018, and did not leave the region or state at any point since hire.
3 Years	Teachers who graduated in 2013-2014, were working in region or state in 2014-2015, and are working in 2017-2018, and did not leave the region or state at any point since hire.