

February 4, 2019 @ 8:30 a.m.
Leadership Team Meeting

Absent: Greg Burke, Frank Hall

Frances Conine:

- University Recruiting just completed a south Louisiana tour of recruiting reception including New Orleans, Northshore, Baton Rouge, and Lafayette; numbers have been up.
- N-Side View – March 9, 2019
- Scholars' Day – March 16, 2019
- Literary Rally – February 23, 2019; 5000 tests will be administered to approximately 4000 students.
- Financial Aid is working on fall aid; University Recruiting is going out to the high schools to assist students complete FAFSA applications.
- Campus Climate Survey, which is a state requirement, will be administered in March.
- Career Day is set for February 12, 2019. Career Services has many programs including resume writing and practicing interviewing skills.
- Leadership NSU was held this past Friday and Saturday, hosted by SGA, with national speakers who bragged about our event and our students.

Jacob Ellis:

- The Students enjoyed a visit from Dr. Kim Hunter-Reed and had a very productive round table discussion.
- Leadership NSU, hosted by the SGA, was a huge success. Students attended the conference for free and enjoyed professional speakers.
- The Student Memorial project is still in the works and we hope to see the project completed by the end of the semester.
- The SGA is working on bringing Black History Month speaker, Kevin Powell.
- The Council of Student Body Presidents had a great time in Washington DC advocating for Higher Education.

Dana Clawson:

- New Student Services Director – Ashley Briggs replacing Whitney House.
- Dr. Simmons, Dr. Hale and I attended the American Association of College of Nursing Annual Doctorate Nursing Conference – many take home items from this meeting such as trans-disciplinary education, need for faculty to have faculty practice as well as research development release time.
- February 14th Pam Holcombe and I will present our change in BSN curriculum to meet the 30 credit hours per year request as well as our BS to BSN concentration and the Paramedic/Medic to ASN concentration addition.
- February 7th CONSAH administration meeting with ETBU regarding possible articulation plans.
- February 8th Oschner Shreveport meeting regarding partnerships and future endeavors.
- February 2nd meeting with agency in Shreveport regarding bid for scan card entry system.

- Just completed Louisiana State Nurses' Association policy roundtable discussions as nursing education rep. to discuss need for help with faculty positions in current and upcoming nursing faculty shortage.
- CON 70th year anniversary – making plans for celebration.
- Dr. Williams, Carolyn Hartt, Maxine Johnson, and Jason Parks attended the Alexandria strategic partnership meeting – our proposal was well received.
- Signed 5-year agreement with NRMCM for faculty position funding.
- Continue to ask that we consider long term plan for facilities infrastructure, etc., to support growth.
- LGBT event for all CONSAH faculty/staff this Friday.
- Many SAH faculty are presenting at national conference this week.

Vickie Gentry:

- Sent out emails regarding changes to the IRB website.
- Will hold professional development IRB session this Wednesday; this session will also be broadcast by Webex.
- All faculty serving as a faculty advisor/major professor of students conducting research with human subjects must go through IRB ethics training.
- Received two recommendations from the Faculty Senate: 1) When administrators who move into faculty positions, their salary will be adjusted accordingly. 2) Revision to working of SGA Hiring Bill.
- One recommendation from Diversity Committee received: add statement to catalog regarding excusing students' absence from class due to their observance of religious holidays.
- Follow protocol for academic materials to be submitted to Supervisors and Regents; obtain approval/signatures at each level – DH/Director, Dean, Provost, President.
- MOU is being initiated between the ULS System and Louisiana Vet Corporation. An office will be established on campus.
- ULS For Our Future Conference will be held on February 13 – 14, 2019 on ULL campus in Lafayette.

Frank Hall:

- Submitted a series of updates for consideration by the CRC for the 2019-2020 University Catalog capturing updates to the University Vision, Core Values, Assessment, and Accreditation. We are also proposing the addition of student learning outcomes language in all academic course syllabi.
- Had a productive series of meetings dealing with the assessment of our Gen Ed Competencies – making good progress. Although the new approach will take time and diligence to perfect it will serve the University well in the long run.
- The Strategic Planning Team nor the University Assessment Committee will meet this month. Instead we will deliver the Mid-Year Update brief to the President on 13 February from 1:00 – 3:00 in the Henderson Conference Room
- Reminder, if you have not submitted your updates/input for the Mid-Year Brief, please do so soonest.
 - 2018-2019 Mid-Year Assessment Report Updates 01 Feb 2019
 - AY2018-2019 Mid-Year Assessment Brief to President 13 Feb 2019 (1:00 – 3:00)

- 2019 Budget Enhancement Requests Due 15 Feb 2019
- SPBC Meeting – Brief 25 Feb 2019
- SPBC Briefs Budget to PAC 15 Mar 2019 (T)
- Excellence in Assessment Application due 1 May 2019
- I will be back in the office on Tuesday, 5 February 2019.

Roni Biscoe:

- Interfolio is replacing Task Stream for faculty credentials and reports. A nine-member Core Committee will have weekly meetings with the Interfolio Implementation Team beginning Wednesday, February 6th.
- The University's Holiday and Closure Calendar for calendar year 2020 will be available no later than August 2019 to allow for planning.
- The *Crisis Leave Program Policy* has been revised. All crisis leave will be combined into one pool. Additionally, faculty have representation on the Crisis Leave Program Committee. Information regarding these changes will be sent via Campus Messenger.
- The Ruffalo Noel-Levitz Student Satisfaction Inventory will be administered electronically beginning in approximately 3-4 weeks. The Core Survey will be administered via traditional paper and pencil surveys during class time on the Natchitoches campus. This survey also will begin in about 2 weeks.

Greg Handel:

- Demon Math Classic: March 8, 2019. Eight to ten teams with 60-70 students.
- Science Showcase - March 1: limiting to juniors and seniors only this year; expecting 250 potential future science majors; in discussion with NRMC to establish them as a clinical site for clinical laboratory science.
- Scholars' students, Logan Turner, has had his Thesis chosen for presentation at the Southern Regional Honors Conference.
- CAPA: hosted over 600 Thespians for the LA Thespians Conference. This is the 26th consecutive year we have hosted the event.
- TMEA Conference – February 13 – 16, 2019.
- Faculty member and Professor of Costume Design, Jessie Parr, had her book signing. Her show: *Forties and Fifties Fashion of the Stage: Patterns from Vintage Clothing* is in Hanchey Gallery through February 22.
- CAPA Hall of Fame: Dr. Bobby Alost, Joel Ebarb, Rivers Murphy, James Ford, Burt Allen, and Richard and Shirley Jennings. They will be honored at events throughout the spring semester.

Dawn Eubanks:

- Finished up last draft of first audit.
- Outside Employment forms reminder.

Pat Jones:

- With 14-day count in, now working on budget analysis along with scholarships and fee exemption expectations.

- Travel Office is 3 weeks in on “Works” state requirements. Please contact Peggy Crowder or myself if there are any unresolved issues.
- 1095-C’s going out later this week. They are an ACA requirement but taxes can be filed based on the information on the W-2.

Jerry Pierce:

- Marketing/Branding:
 - This Friday will be Cole Gentry’s last day as Marketing and Branding Director.
 - Designed marketing email template for NSU@BPCC.
 - Designed Parc Natchitoches Logo; City/NSU collaborative.
 - Designed (8) banner poles featuring Chick-fil-A/Café DeMon
 - Designed N-Side View website for Spring 2019 semester; landing page; form submission database for recruiting.
 - Designed Credit Connection website for form submission database for Recruiting.
 - Designed Scholars’ Day website and form submission database for Recruiting.
 - Designed parking permits for 2019-2020.
 - Launched online Ed.D. campaign for enrollment; Social, Google, SEO.
- WRAC:
 - The WRAC is very busy with the new year starting and students back on campus.
 - Intramural basketball is in full swing with 25 teams participating. Each day we have several games with hundreds of spectators watching.
 - All equipment has been checked, cleaned, updated, and calibrated for the new year.
 - We are providing 25 group exercise classes per week for our patrons.
- Rec Complex:
 - David Minish started this week as weekend manager.
 - Play has started to pickup with warming weather.
 - Golf Tournaments lined up beginning in March. Several functions for pavilion already booked.
- Informational Services:
 - Continued coverage and promotion of campus news and events, Athletics, Foundation news, faculty accomplishments, student projects and alumni events.
 - Worked with several units on campus to produce new materials about their programs (graphic design, printing).

Greg Burke:

- External:
 - Annual Fund currently at \$323,644 – 81% of goal.
 - N-Club currently at \$6,800 and 351 members.
 - Athletic Director is including N-Club membership in beginning of semester team talks.
 - Softball letter jackets were presented by Athletic Department members/N-Club members Mike Jaworski and Brooke Boening at the January 19 softball fund raiser.
 - Baseball letter jackets will be presented at February 9 baseball fund raiser.

- Volleyball, track, soccer, tennis and basketball letter jackets will be presented on the court at the February 16 basketball doubleheader.
 - Continuing to send monthly N-Club newsletters featuring N-Club member of the month, upcoming events, and new memberships.
 - Continue sending weekly N-Club renewal notices.
 - Football revenue – season/gate ticket sales plus parking – increased by **\$48,000** year over year.
 - Tyler Junell with Peak Sports Management officially began his duties at NSU on January 1 as a part of the athletic program’s partnership with Peak. Tyler has been very active meeting with current sponsors and identifying new ones, as well. A six-figure proposal for naming rights to the softball facility has been presented to a potential investor.
 - The “Drive to Donate”/#NeverYield campaign to generate additional N-Club memberships, annual fund dollars, and facility project contributions commenced on February 1. Video testimonials by former athletes/N-Club members will help promote the campaign. The inaugural video on February 1 by Bobby Hebert was fantastic.
 - The NSU-LSU baseball game at Brown-Stroud Field on February 20 will generate a strong revenue stream between selling out the grandstand seating (done), sales from corporate hospitality areas, and concessions. The game will be aired live on ESPN Plus and represents the first non-football and basketball event that ESPN has chosen to telecast (Note: Some schools telecast games on ESPN3 but those telecasts are dictated by the school...this telecast has been specifically chosen by ESPN.)
 - In addition, the NSU-LSU softball game on March 5 should generate above average gate sales, as well.
 - “Pack Prather” – basketball doubleheader versus SFA is scheduled for February 16.
 - Collateral for the “Victorious” facility campaign should be completed by mid-February so that requests for donations to the project can officially begin.
 - The Weyerhaeuser Foundation notified NSU that it will receive \$18,000 for improvements at the track facility as a result of a grant that was submitted in August.
 - A daylong external staff retreat was held on January 16 to review and make plans for the 2019-2020 year with focus on football season, revenue opportunities, and marketing/branding expansion.
 - An initial planning meeting was held for the biennial Scholarship Auction which is scheduled for August 24.
- Academic/Life Skills:
 - Community service hours at mid-year at approximately 1,000.
 - The 15th annual “Chris Waddell Day” will be held on February 28. Chris’ mother, Celeste, will travel to Natchitoches from her home in Dallas to participate on the 15th anniversary of her son’s passing on March 1, 2004. Also participating will be Chris’ cousin and current Miss LOB, Jourdan Waddell.
 - A feather in the cap for the academic staff – graduate assistant Kayla Velasquez – was hired as a full-time academic coordinator at Georgia Southern.
 - Assistant Athletic Director for Student-Athlete Development Kaitlyn McCanna has been very proactive in strengthening connections with academic departments through in-person meetings with deans and department heads.

- Facilities:
 - N-Club Hall of Fame display – **completed in August (\$50,000).**
 - Strength and Conditioning Annex – **renderings/cost received; collateral and solicitation strategy in progress (\$3.5M).**
 - *Christmas Day story about the “Victorious” facility campaign with focus on the strength and conditioning annex received considerable traction, especially vis social media (i.e. 67 shares on Facebook). Also, KSLA-TV 12 aired a two-minute story on its news segment about the project as a result of the NSU release.*
 - Baseball Operations Building – **on hold (\$2.5M).**
 - Baseball Grandstand Project – **in progress (\$500,000); completion Spring 2019.**
 - Tennis Locker Room – **some funds received; major solicitation in October; awaiting response.**
 - Track Complex Upgrades
 - **New seating/press box installation in December (\$288,000).**
 - **Other renovations - Weyerhaeuser Foundation grant funds - \$18,000**
 - **Locker Room – future**
 - Softball Dugouts – **in progress (cash and in-kind donations totaling \$20,000); completion late fall, 2018.**
 - Volleyball Locker Room – **near future.**
 - Turpin Stadium Front Entrance
 - **Road/parking completed – August**
 - **Planters/irrigation completed – September**
 - **Four 75’X25’ banners installed prior to October 6 home game.**
****Total cost of project \$638,000.**
 - Nutrition Center – **Completed August (\$10,000).**
 - Soccer dugouts – **Near future (approximately \$12,000).**
 - Soccer Drainage – **Completed by City of Natchitoches in Spring 2019.**
 - Carpet (Fieldhouse 2nd Floor, MBB Locker Room, VB Locker Room) – **Completed by September 23 (\$35,000).**
 - N-Club “NZone” Tailgate Hospitality Area – **Completed October 2018 (\$20,000).**
 - **Total of Projects Completed or Pending = \$9,605,000**
- General:
 - SACS – Athletics Prominence metrics chart and narrative submitted for 2017-18 year. Mid-year metrics being secured and updates to narrative in progress.
 - Retiring Jersey/Number – policy drafted and being reviewed for comment.
 - Football Scheduling:
 - LSU in 2019.
 - Tulsa in 2020.
 - Mississippi State in 2022.
 - Still need FBS guarantee game in 2021.
 - A home and honme contract with FCS member Tennessee-Martin was signed for 2019 and 2021.
 - Contract for September 7, 2019 home opener versus Midwestern State pending.

- Grambling no longer an option to sign a contract with the Shreveport-Bossier Sports Authority to play NSU in the Independence Bowl on the opening date of the 2020 and 2021 seasons.
- Personnel changes:
 - Assistant Strength Coach (Aaron Potoshik left for San Jose State)
 - Director of Equipment Operations (Joe Tolbert left for Kennesaw State).
- Negotiations to renew the athletic program's flagship radio contract continue.
- Greg Burke attended the second annual "Surfire Baseball Forum" in San Diego January 10-11 as one of 30 Division 1 Athletic Directors from around the country to do so. Also scheduled meetings with two former athletes while on the West Coast.
- Greg Burke participated in three 90-minute NCAA teleconferences as part of a sub-committee charged with evaluating and determining parameters for newly adopted NCAA legislation that requires Division 1 institutions to provide financial assistance for men's/women's basketball players who have exhausted their eligibility but want to attempt to complete their degree.
- Greg Burke, Mike McConathy and other members of the men's basketball coaching staff traveled to Lake Arthur, LA on January 25 as NSU Assistant Coach Jeff Moore had his number retired and the court named in his honor at his alma mater.
- Athletic Director Greg Burke's community outreach/involvement:
 - Attended visitation for SFA President, Dr. Baker Patillo, on evening of January 3.
 - Attended Natchitoches CVB Executive Committee and Board of Directors meeting on January 13.
 - Attended softball team fund raiser on January 19.
 - Traveled to Goldonna Elementary on January 24 for Kiwanis Terrific Kids presentation.
 - Attended Central Louisiana Community Foundation Board of Directors meeting in Alexandria on January 22.
 - Promoted NSU as a guest on Tim Fletcher's radio show "Fork 'Em Friday" on January 25.
 - Attended funeral service for former NSU team doctor, Dr. Chris Rich, in Alexandria on January 26.
 - Attended NSU Student-Athlete Advisory Committee meeting on January 28.
 - Attended Cane River Brewery/Chamber of Commerce ribbon cutting on January 31.
 - Attended three additional visitations in January for individuals with ties to the athletic program.

Kim McAlister:

- GCEHD submitted two Board of Regents Superior Graduate Scholarship for education, one in Special Education and one in Education.
- GCEHD offering 16 hours of Professional Development occurring 2/6 and 2/7 in Quality Matters. This PD was available free of charge to all GCEHD faculty.
- The Department of Social Work has assumed a larger role in the state-wide Title IVE grant. In January 2019, NSU hired a full-time program manager for the grant. This person also holds faculty

rank. This is in addition to another faculty member and support personnel. The Title IVE grant is in collaboration with Louisiana Department of Child and Family Services.

- The School of Education has created snapshots of NSU's involvement without top 10 school districts. The new director of the School and dean are meeting with superintendents to discuss current involvement and new opportunities.
- The Family, Career and Community Leaders of America have meeting on the NSU campus February 12-13. Conference will be held in Teacher Education Center.
- The BS in Addition Studies has been identified as the #2 online program by www.BestCounselingDegrees.net. This spring, the Addition Studies program will graduate its largest class to date.

Drake Owens:

- Commissioner of Higher Education visit was held on January 25. Had great feedback from BOR staff; meeting included institutional priority discussion, capital outlay presentation, and student roundtable – Kyser Hall showcased as top priority.
- Chick-fil-A Sneak Peak was held January 26; Grand Opening was January 28; average daily sales exceeding projections by 75%!
- Recent sponsorship of NLEP Top Event and Chamber Annual Awards banquet to increase visibility and provide networking opportunities.
- Fundraising: held meetings with CLECO and Atmos Energy to discuss public-private partnerships; working on proposals with several prospective donors for large capital gifts and/or matching gifts through BOR.
- Submitted annual request for matching funds to ULS/BOR on February 1; special thanks to Dr. Kim McAlister for preparing superior graduate proposals.
- 16 first generation scholarships. 1 professorship, and 2 superior graduate scholarships totaling \$740,000 in matching funds.
- NSU Foundation Executive Committee meeting held on February 1; discussions surrounding fundraising campaign for 140th anniversary in 2024.
- Continued preparation for February and March events: Baseball Tailgate February 20th; Scholarship Banquet March 21, Long Purple Line and Flavor of Louisiana March 22.
- Washington DC Mardi Gras/Committee of 100 Meetings: productive discussions surrounding public-private partnerships/funding opportunities.

Thomas Reynolds:

- The NSU Faculty Senate met on Tuesday, January 22, 2019. During that meeting, the Senate:
 - Approved a Mission Statement for the Faculty Senate;
 - Approved a recommendation for an addition to the Academic Honesty Policy that appears in the Student Handbook and on course syllabi;
 - Approved a resolution on student input in full-time faculty searches;
 - Created an ad hoc committee to propose Final Exam schedule options (to be voted on in February);
 - Heard from Senators about faculty and student concerns about the fall Commencement Address and other potentially exclusionary practices, like invocations and public prayer. The Senate will work with the Diversity Committee on this issue moving forward.

- I announced that I will discuss the Senate and its function as part of a presentation on shared governance at the ULS Conference.
- The Senate's next meeting will be held on Tuesday, February 26, 2019.

Margaret Kilcoyne:

- **School of Business:**
- Room 107/David Morgan, Sr. Room is complete. This was a collaborative endeavor among the School of Business, the College of Nursing and School of Allied Health, and David Morgan, Sr.
- Drs. Perez-Mira and Wright traveled to DeSoto Parish and engaged the students in an Hour of Code. Also, Dr. Perez-Mira has been helping a local Boy Scout Troop with their programming badge coding lessons. We did Scratch, JavaScript, and Python!
- CIS department and our CIS students are continuing our partnership with the NSU E-Lab 5th Graders! Learning to code Android Apps with MIT App Inventor! Our awesome CIS students are helping out and teaching!!!
- The School of Business is hosting Resume Days with guest speakers – Dr. Niesha McCoy, GDIT, on Wednesday, February 6, 2019, at 2:00 p.m.; and Randi Washington, NSU Career Center, on February 6, 2019, at 1:00 p.m. in Room 107 of Russell Hall.
- The School of Business is hosting the FBLA conference on Friday, February 8, 2019. Over 500 high school students will be on campus, and we see this as a recruiting opportunity. Dr. Julie McDonald coordinates this effort.
- Drs. Kilcoyne and Parker traveled to Leesville to meet with representatives of the Vernon Parish Chamber of Commerce to discuss the College of Business and Technology initiatives and where we are and where we plan to go—**NSULA College of Business and Technology Caravan—#NSULACreatingStrongerWorkforce**. Also, we are seeking information about knowledge and skills needed by our graduates--**#NSULAGraduateProfile**. This initiative will continue with the surrounding parishes.
- College of Business and Technology Business and Industry Showcase will be held March 28, 2019, at 6:00 p.m. beginning in Room 107.
- **Department of Engineering Technology:**
- Two faculty members and two students participated in the 2019 ASEE CIEC conference in New Orleans.
- NSULA IEEE members are preparing for the FIRST Robotics Competition Game **#NSULAFIRST** in March in New Orleans. This collaborative initiative involves our NSU ET students serving as mentors and providing assistance to a **community secondary team** made up of local high school students [Natchitoches Central High School students and LSMSA students].
- **Hospitality Management and Tourism:**
- Hosted the second dinner at the Columns Café and will have at least 3 more dinners.
- Our first lunch at Columns Café will be this Thursday, February 7th! We'd love to see you there! 11:00 – noon (you come in when you can); menu: Louisiana PoBoys - \$15.

Ron Wright:

- Online registration for Freshman Connection opens tomorrow, February 5.

- There is a small, core group of students that have expressed an interest in moving forward with an eSports initiative. To generate additional interest, they will be holding a Smash Brothers Tournament in the lobby of the union on February 20.
- Literary Rally to be held on February 23. The scoring and reporting software has been rewritten over the past year. It replaced software originally written 35 years ago. The new systems will provide near real-time results.
- ITS recently attended the inaugural meeting of the Northwest Louisiana CIO Roundtable Group. The group will work to support the development of a vibrant technology ecosystem along the I-20 corridor of North Louisiana. NSU is now a member of the parent group, techby20.org.
- ITS is currently involved with four software implementation projects including Presence (OrgSync replacement), Interfolio (TaskStream replacement), Tapingo (Sodexo online ordering), and Examsoft (online testing).
- Banner 9 Transition: Banner 8 will continue to be available until the end of February. Please use Banner 9 for all of your day-to-day operations to ensure you are comfortable and everything works as expected.

Marcus Jones:

- Pre-bid for Student Union Restroom Refurbishment is February 12, 2019; bid opening date is February 21, 2019.
- Track bleachers: Bleachers are in, concrete work complete. Waiting on the area to dry up so the Press Box can be delivered and installed.
- Outdoor stage: Need ground to dry out so the sidewalk can be installed. Stage is mostly finished. Need to install lights and the electrical is finished. Need sidewalk finished so they can get the lift on stage to install lights.
- Biennu, Room 114 – seating has been shipped.
- Shreveport Nursing Student Kitchen: Met with a contractor Tuesday in Shreveport to go over the proposal. He sent me a new quote today. Working with Nursing to get the funds in place for the project.
- Met with Ken Babin about the ADA problems in the Iberville Dining Hall. He is working on an update for the dining hall. Most of the work will be in the restroom areas.
- Flooring project for Leesville campus: This will be a summer project. Going to take Mark Herbert to Leesville and let him work up a quote for some of the rooms at that campus.
- Hunter Lancaster and I met with Bobby Jones about the Stadium Elevator renovation. Mr. Jones is going to propose what needs to be done as far as what to keep and what to replace on the elevator to modernize it. Also, a timeline for the completion of the renovation.
- A.A. Fredericks: Scope of work has been revised and sent to Baton Rouge for approval.
- Established campus security on Alexandria campus.
- Marcus Jones, Jon Caliste, Craig Vercher, and Julie Powell attended an Intercollegiate Summit held at Duke University in Durham, North Carolina, on security at large sporting events.
- Another mineral lease agreement for the John Henry Crow property in DeSoto Parish in process.

Darlene Williams:

- Entering into expanded strategies with EAB to expand marketing effort.

- Digital marketing efforts to recruit online students in preparation for summer and fall, 2019.
- Continued participation in the ULS Compete LA project.
- Facilitating QM professional development for the College of Education.
- Facilitating OER professional development for the College of Education.
- Monitoring pilot implementation of ExamSoft with the College of Nursing.
- Engaging in conversations about the coding of military students and support services; follow-up regarding a Veteran's Success Center.
- Achieved for the 9th year in a row – status of *Military Friendly* institution.
- Engaging in conversations with Rapides Business and Career Solutions regarding expanding Nursing opportunities in Central Louisiana.
- Preparing for submission of renewal for NCSARA participation.
- Engaged in conversation with Commissioner Kim Hunter-Reed regarding eLearning in Louisiana.
- Ongoing work with dual enrollment schools and students in preparation for fall, 2019; monitoring expected high school students completing AGS degree in spring of 2019.
- Ongoing community engagement through TIED staff in local, regional and state events and meetings throughout Shreveport/Bossier, Alexandria, Leesville, Marksville, and Natchitoches.

Chris Maggio:

- Announced that Dr. Gentry will be retiring in 2019 and plans are underway to form a search committee for the Provost/Vice President for Academic Affairs who will be named in July or August.
- Reviewed Spring '19 enrollment and retention numbers and stated that we will be analyzing data further.
- Reviewed several initiatives for the spring including proposals for new academic programs, fundraising, capital outlay goals, upcoming legislative session.

The next scheduled meeting will be held on **Monday, March 11** at 8:30 a.m. in the Henderson Conference Room. The appointments for the remainder of the first half of 2019 are as follows:

- **Monday, April 8, 2019**
- **Monday, May 6, 2019**
- **Monday, June 3, 2019**